# Energy Efficiency Policy and Practice in Australia

## Creating opportunities through ESCOs and Energy Performance Contracts

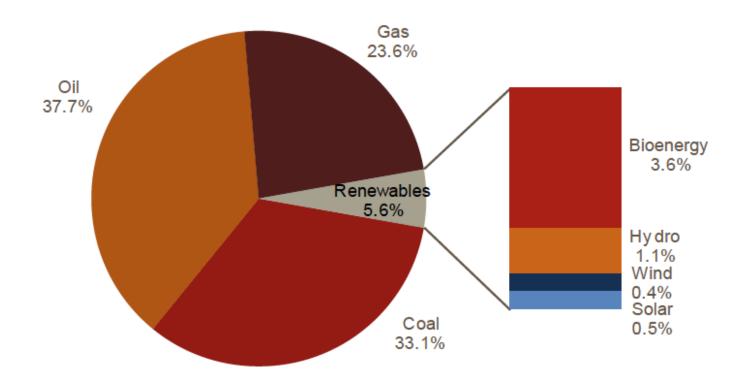
Patrick Crittenden
Director, Sustainable Business P/L
Energy Management Action Network (EMAK)
Moscow, Russia
19 November, 2015



### **Outline**

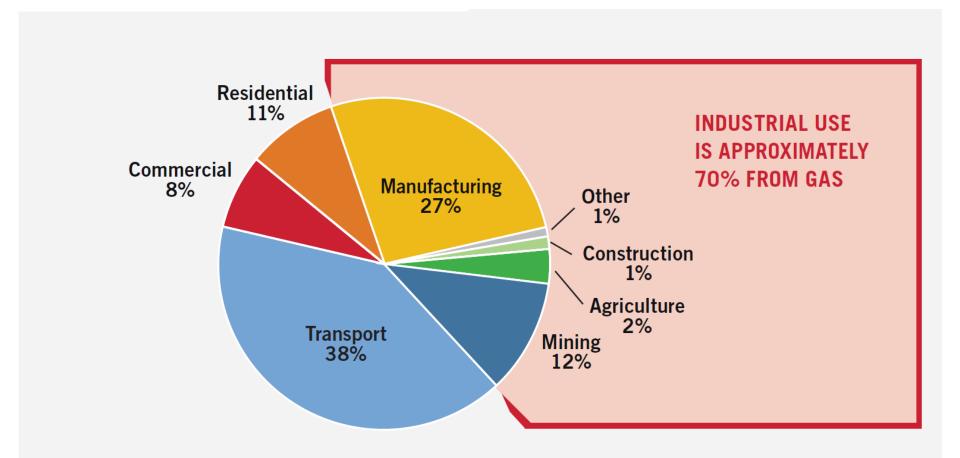
- Australian energy consumption and energy productivity potential
- 2. Conditions that support energy efficiency improvement
- 3. Financing options in Australia
- 4. The ESCO opportunity
- 5. Lessons learned and recommendations

# Australian 2012-13 primary energy consumption



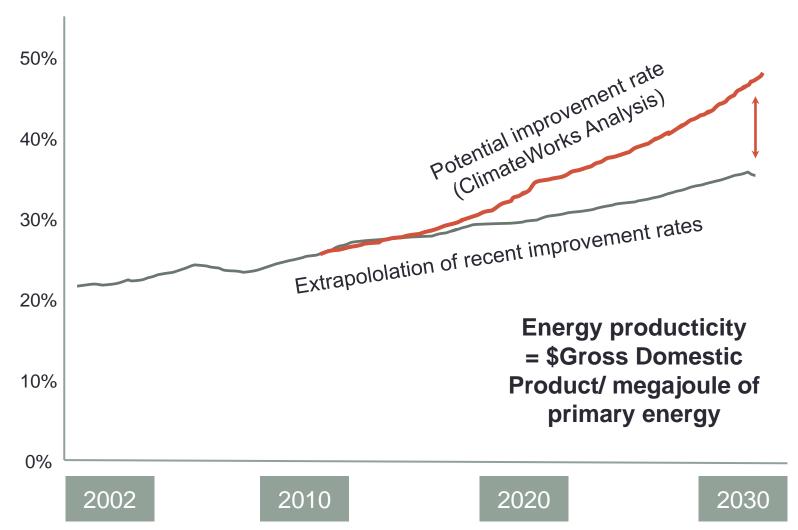
- Total consumption 8,844 PJ
- 19<sup>th</sup> largest global consumer

# Australian 2012-13 end use energy consumption by sector



## The potential

## Energy Productivity in Australia to 2030 –



## The Energy Efficiency Opportunities Act - Achievements -

- Introduced in 2006
- Large energy users required to conduct energy efficiency assessments and report on the outcomes
- In first five years identified opportunity potential of 164PJ of which half were adopted
- Annual net financial benefit of adopted savings of \$808 million
- Annual emissions abatement of 1.5% of Australia's total emissions in 2010-11

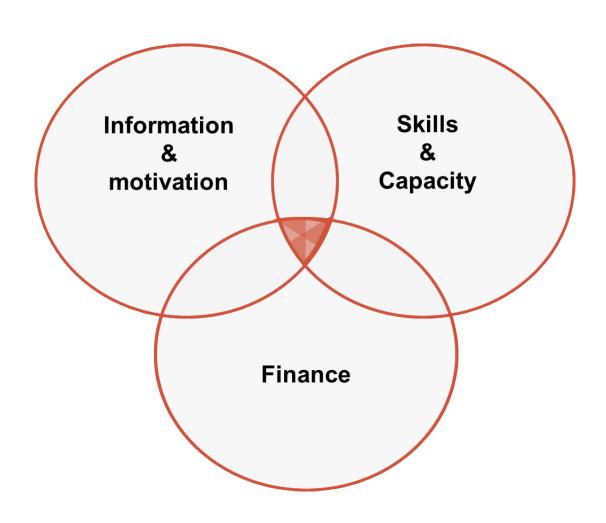
# The Energy Efficiency Opportunities Act - Carbon reduction context -

Industry sector	Identified emissions reductions (Mt CO <sub>2</sub> -e)	Financial benefits (\$m)	Financial savings if implemented (\$/tonne CO <sub>2</sub> -e)
Manufacturing	6.80	\$412	\$60.62
Oil and gas	2.90	\$226	\$77.83
Mining	1.88	\$336	\$178.07
Transport	1.23	\$160	\$130.35
Services	1.69	\$109	\$64.41
All sectors	14.51	\$1,243	\$85.66

## The Energy Efficiency Opportunities Act – Lessons learned –

- Energy audits require a team-based approached to identify all opportunities and to broaden the value proposition for projects
- Comprehensive energy management systems are important particularly energy information systems
- Energy champions at corporate and site level are critical
- It takes time to develop the knowledge, skills and capability within organisations and across the energy services sector
- Project implementation influenced by:
  - Risk appetite
  - Payback period
  - Capital requirements
  - Strategic priorities at the site and corporate level

## An integrated policy approach is essential



### **Finance**

Government options for industry –

### The Emissions Reduction Fund









#### **Finance**

### Private sector options for industry –

- Energy Efficiency loans
- Operating and capital leases
- Environmental upgrade agreements
- Utility on bill financing
- Energy performance contract / Energy services agreement



**Energy Efficiency and Renewables Finance Guide** 

## A Best Practice Guide to Energy Performance Contracts

reducing operating costs through guaranteed outcomes





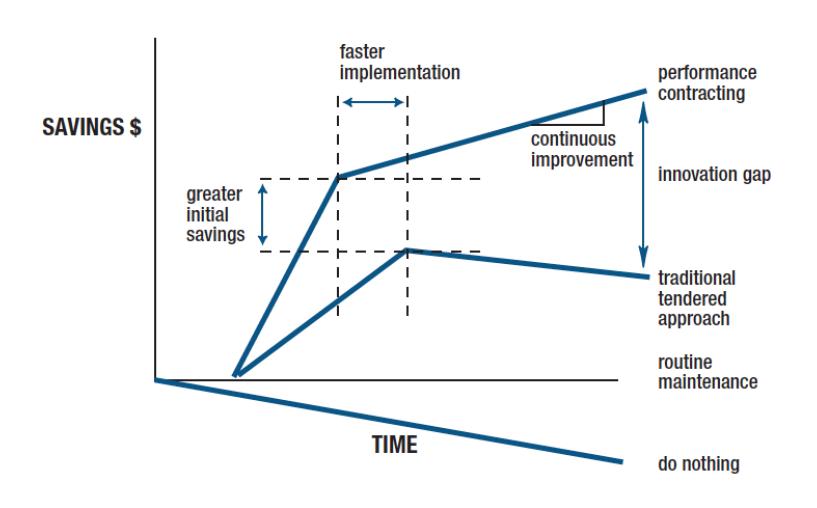


Developed in 2000 as a government/ industry collaboration. Still in use today.

## Advantages of an Energy Performance Contract

- Shift technical risk to the ESCO.
  - perform as designed
  - remain within budget
  - be maintained or operate properly after installation
- Project funded out of cash flow rather than capital expenditure
- Guaranteed savings
- ESCOs bring specialist expertise

## Advantages of an Energy Performance Contract



## Its not for everyone ...

- If the organisation:
  - is not comfortable with a long term contractual relationship
  - does not have an appetitite to adopt a relatively new and innovative approach
- If the project:
  - Is relatively small
  - Is difficult to measure and verify due to multiple influencing factors

### 5 steps – setting up an EPC in Australia

- Decide whether to use an Energy Performance Contract
- Select an Energy Service Company
- 3. Define the scope of the project
- 4. Negotiate an Energy Performance Contract
- 5. Modify the Standard Energy Performance Contract

## Selecting ESCOs

- Consider experience with similar projects
- Listings established by the government and the Energy Efficiency Council assist end users

### Lessons learned and recommendations

#### 1. Maintain a 'business' as well as 'energy focus'

- Link projects to strategic priorities where possible
- Measure multiple benefits not just energy savings
- Communicate and influence at multiple levels within the organisation

#### 2. Support collaboration

- Tension between legal requirements and building confidence/ trust.
   Need to work together to achieve mutually beneficial outcomes
- Develop partnering processes and 'co-design'
  - "Share the problems then co-create solutions via workshops and stakeholder consulation and policy review

### Lessons learned and recommendations

#### 3. Encourage standardisation

- Contracts
  - Save time and effort
  - Build understanding, familiarity, confidence
- Measurement and verification methodologies
  - E.g. The International Performance Measurement and Verification Protocol (IPMVP)

#### 4. Provide training opportunities

- On contractual arrangements as well as technical aspects
- Measurement and verification techniques
- Educate financiers as well as end users

### **Contact Details**

Patrick Crittenden
Sustainable Business Pty Ltd
+61 418 453779
<a href="mailto:patrick@sbusiness.com.au">patrick@sbusiness.com.au</a>

www.climatechangestrategy.com