





TATA MOTORS



Company Profile



TATA GROUP

| Th | e Group was fo | ounded by <i>Jamsetji Tata</i> | in the mid 19th centur y | |
|----|---|--------------------------------|--------------------------|--|
| | 96 plus operating companies | | | |
| | In seven business sectors: | | | |
| | Information systems & Communications | | | |
| | Engineering | Material | Services | |
| | Energy | Consumer products | Chemicals. | |
| | The Tata Group is one of India's largest business group, with | | | |
| | revenues of \$ | 70.8billion | | |
| | Tata companies together emplo yees some 3,63,000 people. | | | |
| | Operations in more than 80 countries across six continents, | | | |
| | Export products and services to 85 nations. | | | |
| | The Tata name is a unique asset representing | | | |
| | leadership with trust & Our heritage of returning to society | | | |



TATA MOTORS

| ☐ Tata Motors Limited is India's largest automobile company | | | | |
|---|--|--|--|--|
| □ Consolidated Revenues of \$15.4 billion (2008-09) | | | | |
| ☐ Leader in commercial vehicles in each segment in India | | | | |
| □ India's 3 rd largest passenger vehicles manufacturer | | | | |
| ☐ World's 3 rd largest medium and heavy commercial vehicle | | | | |
| manufacturer | | | | |
| ☐ World's 2 nd largest bus manufacturer. | | | | |
| □ 2,000 touch points in India | | | | |
| □ 24,000 employees | | | | |

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SK 1613 C Turbo Tipper se, efficient typer for construction and triving



















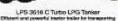


SK 1615 C Turbo Heavy Duty Tipp Powerful lupor for Increased productive











<u>Tata Motors – Indian MNC</u>

- ☐ First Indian Engine ering Company to be listed in the New York Stock Exchange (Year 2004)
- ☐ Acquired the *Daewoo Commercial Vehicles* Company, Korea's second largest truck maker (Year 2004)



□ Acquired Hispano Carrocera, Spanish bus and coach manufacturer (Year 2009)



□ Joint Venture with Brazil-based Marcopolo for Bus body Building (Year 2006)



MOU with Fiat for vehicle sales & manufacture

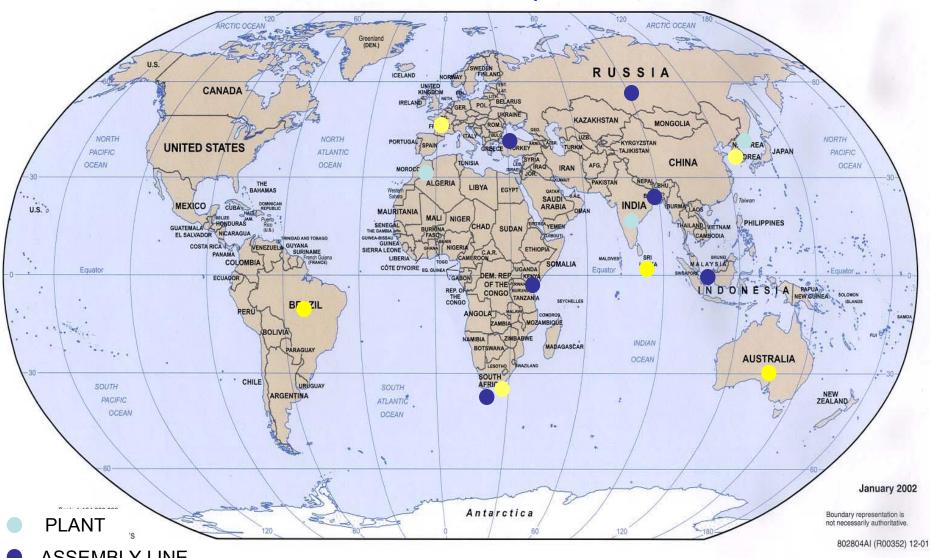


■ 2008 – Acquired Jaguar & Land Rover





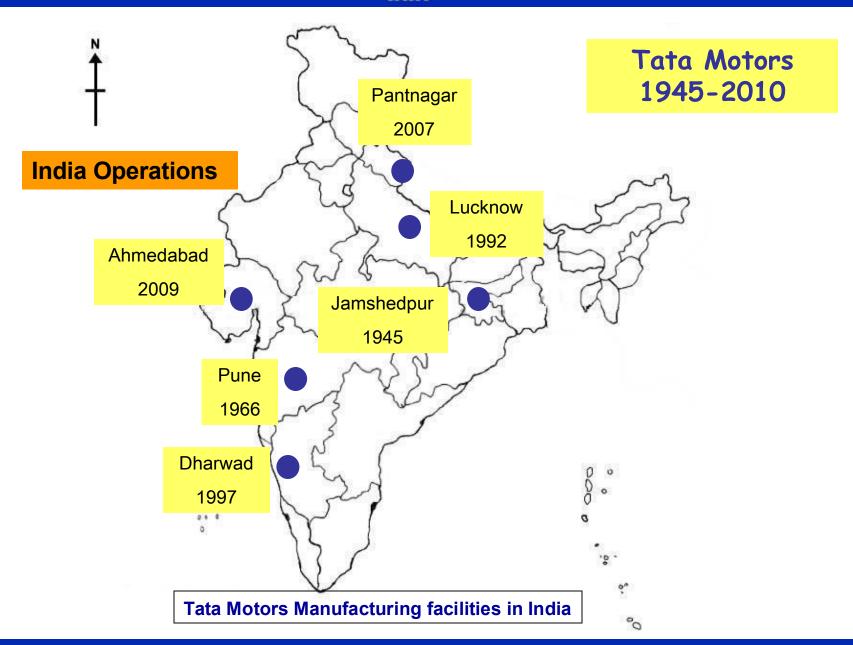
Tata Motors – Global Footprint



ASSEMBLY LINE

MAJOR MARKETS







Energy conservation at TATA MOTORS



Energy Conservation

Policy

EC Act 2001

Government

Industries

Ministry of Power

National Energy Policy

Renewable Energy policy

Monitoring Agency

Bureau Of Energy Efficiency (BEE)

Encouragement

Incentive, Taxation, Award

Declare the Policy

Team Formation

Implementation

Monitoring









Reduce Recycle Reuse



Tata Business Excellence Model

Strategy Level

Business Process Level

Implementation Level Vision, Mission, Core Value

Strategic Direction, Leadership System

Framework of Process

(Enterprise Process Model - EPM)

21 Top Level Processes

(Level 1)

Define Business Processes

(Enterprise Processes & Sub Processes Manual)

104 + Sub processes

(Level 2)

Physical Plant, Machinery, Facilities &

Computer Hardware, Software & network

(Level 3)



Since 2006

TATA MOTORS Pantnagar



TATA MOTORS, PANTNAGAR





TATA MOTORS, PANTNAGAR

Tata Motors' 5th and youngest plant. Time from acquisition of land to start of production was in 11 months; a benchmark in the auto industr y.

"Tata Motors Pantnagar received IMS (Integrated Management S ystem) certification in 1 st ,18 months of operations.

(Including ISO TS:16949, OHSAS 18001, ISO 14001).

Tata Motors' 1st plant with an integrated vendor park, to keep inventories low and to ensure supplies JIT.

Strategy



Reducing Environmental Foot print

Infrastructure

- Integrated
 Manufacturing
- Modular concept
- Innovative construction
- Less Cement
- Efficient Facilities
- Water conservation

Logistics

- Vendor Park Near Mother Plant
- Transportation
- Recyclable bins , pallets

New Products

- CNG vehicles
- BS III & IV

Manufacturing

- System
- Process
- Ramp up plan

.... towards green plant



Strategy - To reducing Environmental Footprint

Infrastructure

Actions:

- ☐ To reduce 30% Steel for building structure
- Modular concept
- ☐ To reduce heat load on ventilation by installing **Double** insulated side and roof walls.
- ☐ To reduce illumination load by installing **Sky light sheets**
- ☐ To install energy efficient motors for blowers, conveyors
- ☐ To install Screw chillers for AC system
- → VFD for Compressor and all High powered motors
- ☐ Servo controller for Compressed Air Supply .
- □ Fan less cooling towers for compressor
- → Propane for process heating, instead of conventional fuel e.g. HSD/LDO/FO
- ☐ Use of natural resource Artisan wells
- ☐ CFL Lamps, Solar Lamps, Wind Ventilators
- □ Lakes & Rain water harvesting

Logistics

Actions:

- □ Vendor park near the mother plant to reduce inbound transportation
- ☐ Out bound Transportation Railways
- ☐ Transportation internal & employee transport

Manufacturing

Actions:

- Efficient Washing Machines
- □ Inter Shop Conveyor
- ☐ Friction roller conveyor
- ☐ "Wet on Wet" Painting process
- □ Process Optimization
- □ Power & Free Conveyor
- ☐ Electrified Monorail System
- □ CNC Machines
- ☐ Reuse, Recycle, Reduce process waste

New Product Introduction

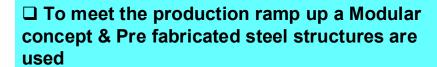
Actions:

- **□ CNG Vehicle**
- ☐ Fuel Efficient Vehicle with Start-Stop arrangement
- Adherence to emission norms



Infrastructure

Innovative Construction



□ 30% steel & 15 % cement less used

Hence reduced environmental impact during production of parts



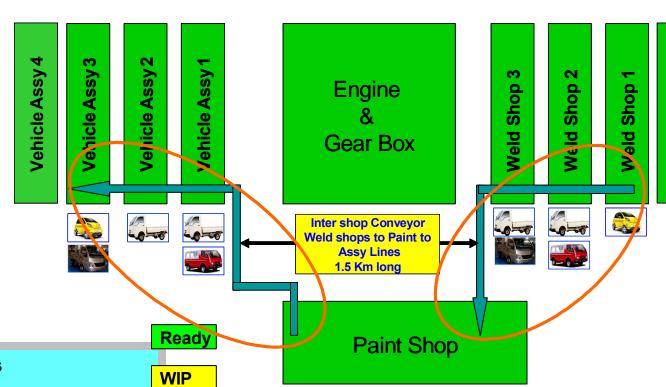




Infrastructure

Modular Concept **Plant layout**

Utility
Air, Water, Power, Fuel
ETP,STP



- □ Phase wise shops in sets
- ☐ Fast production Ram up
- Less inventory

Hence reduced environmental impact during production of parts

Weld Shop

Wind Ventilators

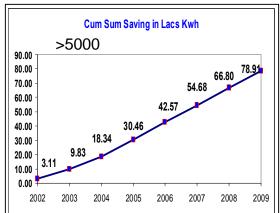
Infrastructure

Use of Renewable Energy

Day light Transparent Sheets







Solar street lamp

Advantages:

- 1 Installed at Strategic Locations
- 2. Illumination at emergency



- ☐ Wind Ventilators, Day light sheets
- ☐ Double insulated sheets for wall & roof
- □ Solar Street Lights
- ☐ CFL Lamps

Hence reduced environmental impact



CFL Tube lights

Advantages:

- 1 40% Energy saved
- 2. Illumination uniform & better
- 3. Load on Air Conditioning reduced
- 4. 43200 KWH per year saved

TATA MOTORS towards green plant

Infrastructure

Efficient Facilities



Screw Compressor With VFD Savings 250 MWH/Yr



Fan less cooling tower



Servo Control Valve

- ☐ Screw Compressor with VFD
- ☐ Servo controlled Compressed Air
- ☐ Fan Less cooling tower

Hence reduced environmental impact during production of parts



Natural Resource

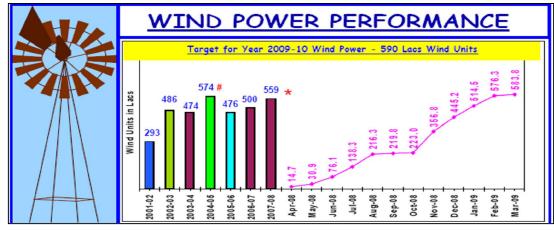
Efficient Facilities Water conservation

5% Reduction of Power Consumption for ETP Water Pumping





Solar Water Heating for Canteen

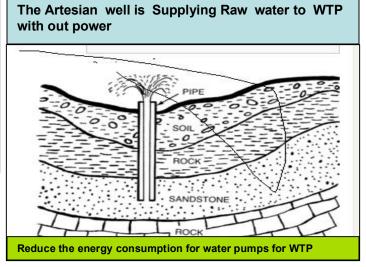


Since 2001

3945.8 Lacs Wind Units

☐ Use of Natural Resource

Hence reduced environmental impact



Saving - 150 KWH/day



Manufacturing

Process



Propane – Clean Fuel



Hot surface insulated by glass wool 6 to 8% energy saving, ROI is 6 Month

■ New Technology at Paintshop

3C1B Process, Direct Heating, RTO (Regenerative

Thermal Oxidizer) for incineration of thinner / fumes

☐ Reduced heat loss by providing insulation





Logistics

Transportation

Reduce environmental Impact of transporting finished vehicles









35 t CO2 Reduced / Year Entry for 100 Vehicles / day restricted

Railways

□Transport facility to Employees,

☐ Internal Shuttle

Hence reduced environmental impact

New Products

Innovative Products





ACE CNG



Magic CNG



ACE -Fuel Efficient

- ☐ Worlds Lowest Priced Car
- ☐ CNG Vehicle, New Efficient Products



Our Journey

Innovation

Use of New Technology

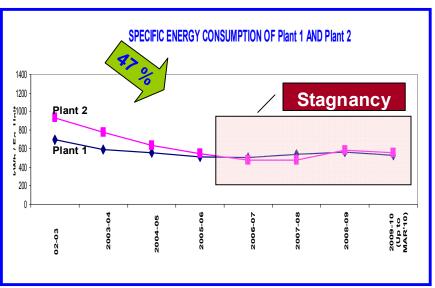
Use of God Gift

Process improvement or Eff iciency Improvement

Loss Elimination



Specific Consumption Trend



SPECIFIC COMPRESSED AIR ENERGY CONSUMPTION OF Plant 1 AND Plant 2

Plant 2

Plant 1

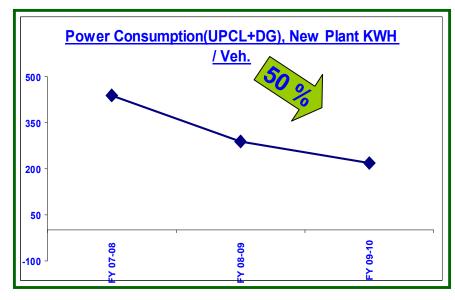
kWh / Eq. Unit 09

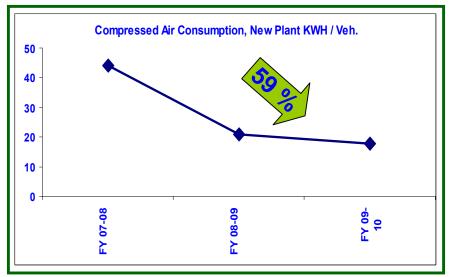


Stagnancy

2008-09

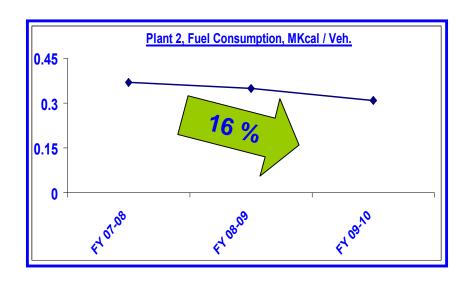
2009-10 (Up to MAR'10)

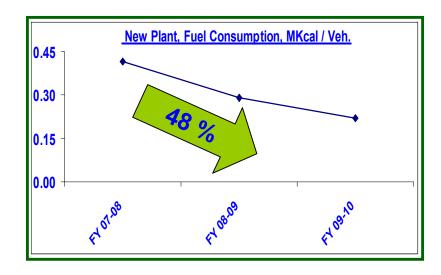






Specific Fuel Consumption Trend in Million KCal / Veh.





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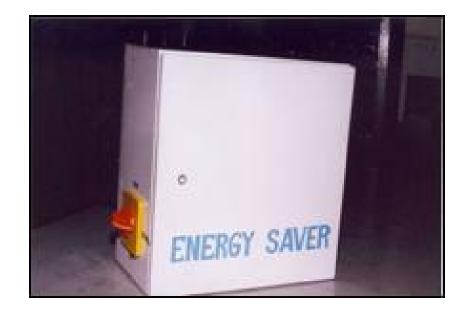
Case Study - 1

Patent

Theme: Reduce Energy Consumption in Illumination

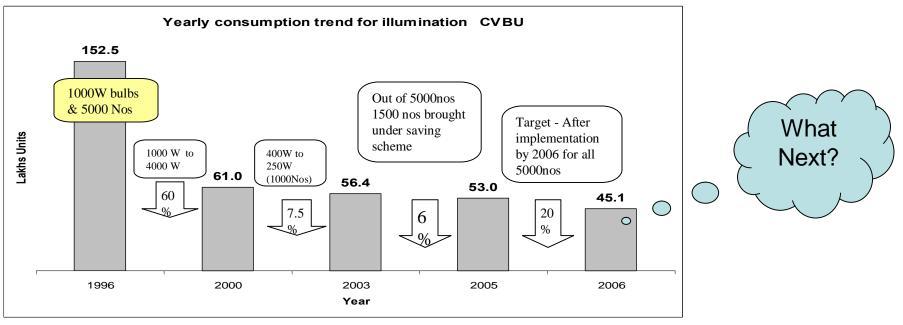
Patent No – 203430 – Energy saving Device for High Pressure Gas Discharge Lamp







Theme: Use of New Technology & Innovation to reduce energy consumption

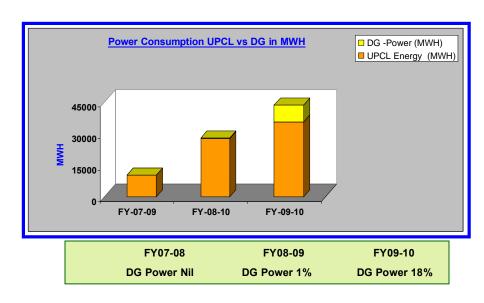




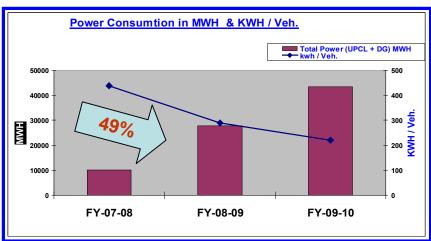


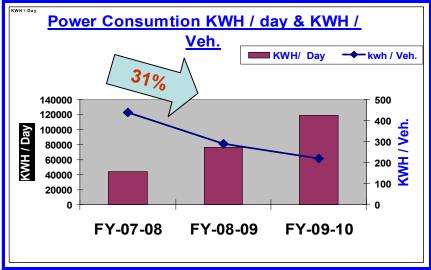
Case Study - 2

Result

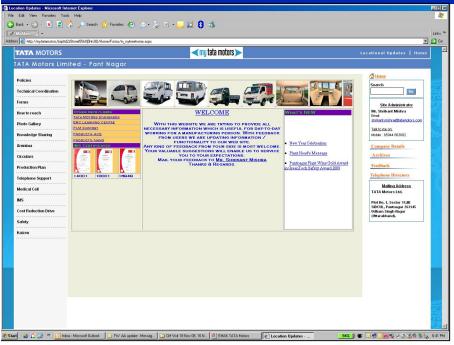


| Year | Rs / KWH | |
|------------|----------|--|
| FY-07-08 | 3.52 | |
| FY-08-09 | 3.66 | |
| YTFY-09-10 | 4.50 | |









Sharing Best Practices

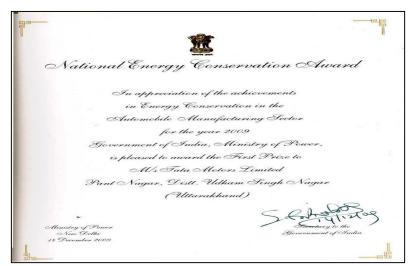
- 1. Intranet Site
- 2. Cross Locational Team
- 3. Knowledge Book
- Innovision . Tata Motors Level
- 5. Innovista . Tata Group Level





National Energy Conservation Award - 2009 (1st Prize in Automobile Sector)







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Achievements in the field of Energy Conservation

- √ 2009 . TML Pantnagar National Energy Conservation Award BEE, 1st Prize in Automobile Industry
- ✓ 2008 TML Pune . Excellence in Energy Management . CII
- ✓ 2006 TML Pune . Excellence in Energy Management . CII
- ✓ 2005 TML Pune . Excellence in Energy Management . CII
- ✓ 2004 TML Pune . Excellence in Energy Management . CII
- ✓ 2004 TML Pune . Excellence in Water Management . CII
- ✓ 2003 TML Pune . National Energy Conservation Award BEE, 2nd Prize in Automobile Industry





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